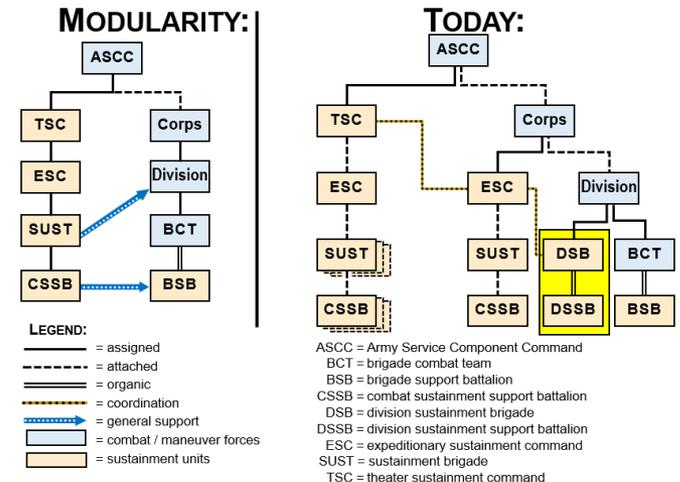


Echelon Sustainment Doctrine Background



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- With the publication of FM 4-0 in 2019, the sustainment warfighting function began the transition to sustaining large-scale combat operations in support of unified land operations. The publication of FM 3-0 in 2022 expands on large-scale combat operations in support of multidomain operations that continue to drive changes to the sustainment warfighting function. The new sustainment doctrine manuals continue the shift to a holistic discussion of how we sustain forces at echelon.
- The publications describe sustainment operations across the four elements of sustainment – logistic, financial management, personnel services,, and health service support, at the theater, field army and corps, and division echelons. These new manuals, ATP 4-93 (Theater Sustainment Operations), ATP 4-92 (Field Army and Corps Sustainment Operations), and ATP 4-91 (Division Sustainment Operations) address sustainment roles, functions, tasks, characteristics, organizational designs, and command post activities to support operations at echelon. These sustainment manuals are intended to be a companion manual to ATP 3-93 ATP 3-92 and ATP 3-91, shifting the focus from organization-based to echelon-based operations by level of warfare within the context of competition, crisis, and armed conflict.
- Multiple sustainment ATPs have been consolidated and reorganized as part of this transition
- These updates allow doctrine users to trace sustainment doctrine to the corresponding maneuver doctrine.





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Common Themes and Top Changes



Common Themes:

- Add references to other publications
- Update terms and naming conventions
- Add sustainment dependencies to units supporting at echelon (Division, Corps and Field Army and Theater Army)

Top Changes:

- Remove references to Army Strategic Roles
- Remove all discussion on the consolidation area
- Revised discussion on the Support Area Command Post (now Rear Command posts)
- Add operational contexts of competition, crisis, and conflict at echelon
- Discusses key tasks and incorporated distribution operations at echelon
- Reduce staff section by abbreviating content for non sustainment staff and adding references to applicable publications
- Describe linkages and provide examples of SPO and G/S-staff linkage at echelon
- Describe a sustainment reporting process focused at the echelon



Echelon Sustainment Doctrine



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Sustainment Echelon Doctrine

Integrates sustainment operations at echelon vice focus on specific units.

Improves **shared understanding** by aligning maneuver and mission command doctrine with sustainment doctrine.

Describes new organizational roles, and responsibilities (DSB/DSSB, ESC, TSC HQ).

Describes sustainment operations within the FM 3-0 multidomain context of Competition below armed conflict, Crisis, and armed Conflict.

Collaborative development with writing teams for sister publications.

Upcoming Doctrine

FM 4-0, Sustainment Operations (Revision in progress – 1QFY 25)

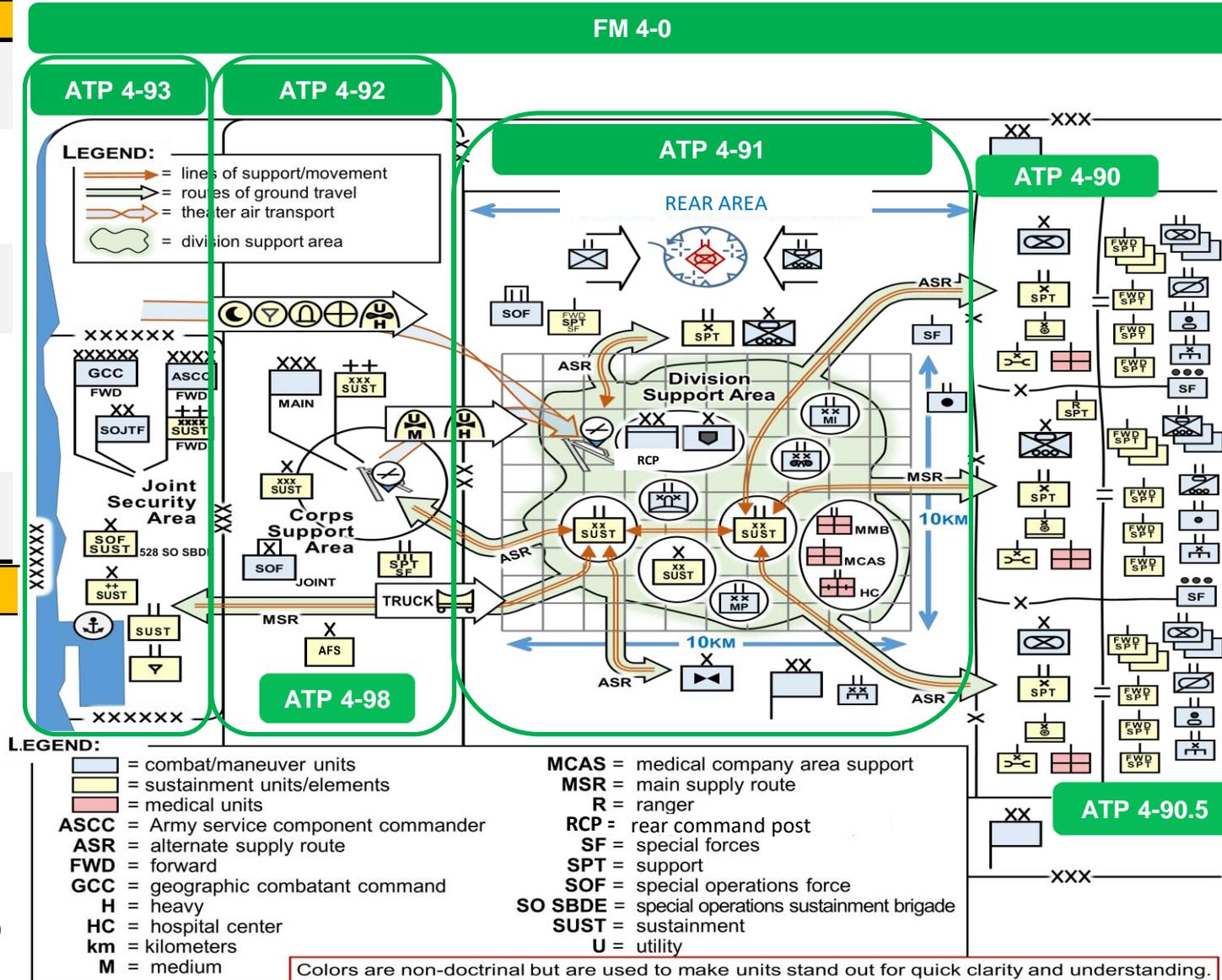
ATP 4-93, Theater Sustainment Operations (Published – 1 May 2023)

ATP 4-92, Field Army and Corps Sustainment Operations (Published – 14 Mar 23)

ATP 4-91, Division Sustainment Operations (Published - 8 Nov 22)

ATP 4-90, Brigade Support Battalion (Revision – 4QFY24)

FM 4-0





ATP 4-91, *Division Sustainment Operations*



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- **Chapter 1 (THE DIVISION)** - provides an overview of the division's roles and functions in operations and its organization including: the Operational Environment, Operational Framework, Sustainment Support During Army Operations
- **Chapter 2 (DIVISION ECHELON SUSTAINMENT ORGANIZATIONS)** – describes key Division Sustainment Personnel, Command and Support Relationships, The Division Sustainment Brigade, The Division Sustainment Troops Battalion, Finance Battalion, The Division Sustainment Support Battalion, The Contracting Battalion, Army Field Support Battalion, Sustainment Staff Organization, Division Sustainment Brigade Command Posts
- **Chapter 3 (SUSTAINMENT PLANNING FOR DIVISION OPERATIONS)** - explains sustainment planning at the division level including discussion on: the Operations Process, Distribution Management Process, Support Operations Staff, Transportation, Materiel Management, Distribution Integration, Human Resources Operations, Operational Contract Support, Sustainment Automation Support Management Office
- **Chapter 4 (SUSTAINMENT SUPPORT TO DIVISION COMBAT OPERATIONS)** – describes sustainment support and considerations for Large-Scale Combat Operations, Offensive Operations, Defensive Operations
- **Chapter 5 (DIVISION SUPPORT AREA)** – describes Support Area, Division Support Area Operations and considerations during operations
- **Chapter 6 (HEALTH SERVICE SUPPORT)** - describes Health Service Support operations and considerations within the division area or operations
- **Appendix A (SUSTAINMENT PLANNING FACTORS)** - summary of manual and FMSweb tools
- **Appendix B (SYNCHRONIZING CLASS III, V, MAINTENANCE, AND MEDICAL)** – division focus
- **Appendix C (TACTICAL SUSTAINMENT STEPS AND PROCEDURES DURING MDMP)**



ATP 4-92, *Field Army and Corps Sustainment Operations*



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- **Chapter 1 (Field Army and Corps)** - provides an overview of the field army and the corps as Army units, their respective roles as ARFOR, land component command, or joint task force, and their subordinate units; describes the operational environment and introduces the sustainment preparation of the operational environment process
- **Chapter 2 (Sustainment Organizations)** - describes operational-level sustainment organizations with specific focus on the expeditionary sustainment command, sustainment brigade, and combat sustainment support battalion; describes the headquarters staffs and command and support relationships
- **Chapter 3 (Planning for Sustainment Operations)** - explains sustainment planning at the field army and corps echelons IAW the operations process; describes support operations, the distribution management process and the command posts operations and staff integration in sustainment operations
- **Chapter 4 (Sustainment During Offensive and Defensive Operations)** - describes sustainment considerations for operational support during offensive and defensive operations
- **Chapter 5 (Support Area Operations)** - describes the field army and corps Area of Operations and command posts, rear area and support area and considerations for operations and emplacing the expeditionary sustainment command and its subordinates
- **Chapter 6 (Health Service Support)** - describes health service support to field army and corps operations
- **Appendix A (Sustainment Support to Key Operations)** - describes operational sustainment support to joint, retrograde, reconstitution operations, and sustainment support to civilians
- **Appendix B (Synchronizing Class III, Class V, Maintenance and Medical)** - describes synchronization of class III, class V, maintenance, and medical support to the field army and corps
- **Appendix C (Sustainment Preparation of the Operational Environment)** - describes the 3 steps (define the operating environment, describe the physical environment and its impacts, evaluate resources available) as part of the military decision-making process
- **Appendix D (Functional and Multifunctional Logistics Units)** – Identifies sustainment units (companies, detachments and teams) normally employed by the CSSB and DSSB for conducting sustainment operations



ATP 4-93, *Theater Sustainment Operations*



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- **Chapter 1 (Theater Army)** - Reviews the theater Army's roles and responsibilities, organization, functions, authorities, and capabilities along with the strategic support area and strategic enablers that interface with the theater Army
- **Chapter 2 (Sustainment Commands)** - describes the roles, organization, capabilities, and functions of the TSC, TSC Centers and Staff Augmentation Elements, and other Army sustainment organizations that enable theater echelon sustainment operations
- **Chapter 3 (Theater Sustainment Operations)** - provides information on sustainment operations at the theater echelon: theater opening operations, distribution and support to operations, and theater closing operations (transportation, supply, maintenance, human resources, and financial management operations)
- **Chapter 4 (Theater Distribution Management Operations)** - discusses theater distribution management operations and staff functions and organizations that support distribution operations; the three distribution processes (transportation management, materiel management, and distribution integration) and how these processes link to synchronize and optimize distribution; additional staff sections outside of the distribution management processes and organizations with whom the distribution management center, staff coordinates
- **Chapter 5 (Command and Control)** - introduces the command and control warfighting function; TSC command posts, operations, organizations and structures; describes planning cells and planning horizons.
- **Appendix A (Sustainment Preparation of the Operational Environment)** - describes the 3 steps (define the operating environment, describe the physical environment and impacts, evaluate resources available) as part of the military decision-making process.
- **Appendix B (Non-Unit Related Personnel Replacement Operations)** - describes the theater Army non-unit related personnel replacement system